## NLMK

## Q3 2013 <br> US GAAP CONSOLIDATED RESULTS

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## INTERNATIONAL STEEL MARKET

## DEMAND AND SUPPLY

- Average utilization rate in Q3 went down to 77.2\% (- 2.4 p.p.)
- Seasonal slowdown in demand and production in August was followed by a recovery in demand by the end of Q3


## PRICES

- Average prices in Q3 declined qoq
- In Russia and Europe prices for HRC went down by 6\% and $2 \%$, respectively
- In USA prices for HRC jumped by $10 \%$
- At the end of Q3, prices began recovering supported by strengthening in demand and an uptick in raw materials prices

PRICES FOR HRC



Source: World Steel Association

STEEL PRODUCTS INVENTORIES


[^0]Sources: CRU, Bloomberg (Steelhome, Metals Service Center Inst.)

[^1]
## RUSSIAN STEEL MARKET

## DEMAND AND SUPPLY

- 9M'13: steel consumption increased to 31.7 mt (+3.5\% yoy)
- Growth driven by the construction sector (+8\% yoy)
- Import represents a significant share of ASU or $20 \%$
- Imported volumes for $9 \mathrm{M}^{\prime} 13$ : up $6 \%$ to 5.8 m t yoy
- Long product import up $28 \%$ yoy to 2.8 mt
- Flat product import down 9\% yoy to 3 mt


## PRICES

- HRC prices (in US\$) down 6\% driven by a RUB decline by 4\%
- Long products increased by $1 \%$ qoq

STEEL DEMAND BY SECTOR IN RUSSIA


STEEL CONSUMPTION TREND


Source: Metal Expert
NLMK'S SHARE IN RUSSIAN STEEL AND STEEL PRODUCT OUTPUT


* High value added (HVA) Flat Steel: CR coils, coated, electrical steel


## RAW MATERIALS MARKET

## PRICES AND DEMAND IN INTERNATIONAL MARKETS

- During Q3 prices for main raw materials were recovering from the bottom values in Q2, providing a cost push for steel prices in H2'13
- Global prices for iron ore and coking coal went up in Q3'13 by $13 \%$ and $5 \%$, respectively
- Demand for raw materials on the international markets remains high.
- In 9M 2013, iron ore import to China increased by 9\% yoy


## RAW MATERIALS MARKET IN RUSSIA REMAINS

 OVERSUPPLIED

Source: Metal Bulletin

## RUSSIA: RAW MATERIALS MARKET BALANCE



## PRODUCTION RESULTS

## HIGH CAPACITY UTILIZATION RATES

- Growth in steel production in Q3'13 to 3.9 mt (+3\% qoq)
- Average capacity utilization rate $96 \%$
- Lipetsk plant - 99\%
- NLMK Indiana - 91\%
- NLMK Russia Long - 90\%


## CRUDE STEEL PRODUCTION OUTLOOK

- Q4'13 steel output up by 200,000 t, (+5\% qoq) to 4.1 mt driven by NLMK Kaluga production of $290,000 \mathrm{t}$
- 2013 steel output of 15.5 m t, $+4 \%$ yoy

STEELMAKING CAPACITY UTILIZATION


NLMK: STEEL PRODUCTION


* Excluding NLMK Verona output in Q4'13

NLMK: STEELMAKING CAPACITY UTILIZATION


[^2]
## SALES GEOGRAPHY

Q3 SALES TOTALED 3.72 M T (-1\% QOQ)
SALES IN RUSSIA +13\% QOQ, +22\% YOY* TO 1.6 M T, INCL.

- Flat steel sales: $0.9 \mathrm{mt},+17 \% \mathrm{qoq}$
- Long products sales: $0.44 \mathrm{mt},+16 \% \mathrm{qoq}$
- Wide slabs (for tube production) $0.142 \mathrm{mt},-21 \%$ qoq


## INTERNATIONAL SALES -10\% QOQ TO 2.13 M T

- Seasonal decline in sales in Europe by $3 \%$ to 0.6 mt ,
- Asian sales went down to 0.22 mt
- Sales in North America grew $17 \%$ supported by improved market conditions

NLMK SALES IN RUSSIA


## SALES STRUCTURE

## FINISHED STEEL SALES GREW 6\% TO 2.9 M T

- Share of finished steel grew 5 p.p. qoq to $78 \%$
- Pig iron sales down to 9,000 t, compared to 91,000 tin Q2
- Slab sales to third parties down $17 \%$ driven by increased demand for finished steel and growth in slab sales to Foreign rolled products segment
- Seasonal growth of long product and metalware sales


## HIGH VALUE ADDED GRADES SALES UP 2\% TO 1.41 M T

CHANGE IN SALES BY PRODUCT Q3/Q2


SALES BY PRODUCT


| 100\% | REVENUE BY PRODUCT |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\frac{\$ 2.83 \text { bn }}{9 \%}$ |  | $\frac{\mathbf{S 2 , 7 2}}{} \mathbf{~ b n}$ | Revenue from other operations* Pig iron |
|  |  |  | 9\% 0\% |  |
| 80\% | 19\% |  | 14\% | ■ Slabs |
|  |  |  | 1\% | - Billets |
|  | 0\% |  |  |  |
| 60\% | 21\% |  | 23\% | - HRC |
|  |  |  |  | - Long products |
| 40\% |  |  | 10\% | - Metalware |
|  | $7 \%$ | High value added grades | 7\% | - Plate |
| 20\% | 12\% |  | 13\% | - |
|  |  |  |  | - CRC |
|  | 9\% |  | 9\% |  |
|  | 6\% |  | 6\% | -Galvanized |
|  | 6\% |  | 5\% | - Pre-painted |
| 0\% | Q2 '13 |  | Q3 '13 | - Electrical steel |

[^3]
## OPERATIONAL EFFICIENCY

## IMPROVING HOT-END OPERATIONAL EFFICIENCY

- The program covers production and auxiliary processes
- Target level of savings in 2013: c. \$100 m*
- Effect of $\$ 80 \mathrm{~m}$ achieved in 9M13


## RESTRUCTURING OF EUROPEAN ASSETS

- Restructuring program is being implemented since 2008
- Change in asset perimeter and transition to a re-roller model
- Consistent cost reduction through optimization programs
- NLMK La Louviere Restructuring Agreement (March 2013)
- Headcount optimization by $30 \%$
- Fixed costs reduction by $\$ 30 \mathrm{~m} / \mathrm{y}$ (full effect in 2014)
- Involvement of the Belgian state-owned company SOGEPA as
a strategic partner in European assets
- Sale of 20.5\% interest in NLMK Belgium Holdings (NBH) for $€ 91 \mathrm{~m}(\$ 123 \mathrm{~m})$
- SOGEPA participation in governance

[^4]PRODUCTION COSTS REDUCTION WITHIN "RAPID IMPROVEMENTS" PROGRAM


FIXED COSTS OF NLMK EUROPE STRIP


## KEY HIGHLIGHTS

## Q3 FINANCIAL RESULTS

- Revenue
- EBITDA
- EBITDA margin
- Net income
- Operating cash flow*
- Investments**
- Net debt***
- Net debt/12M EBITDA***
- Cash and cash equivalents
- Free cash flow
\$2 720 m (-4\% qoq)
\$379 m (-5\% qoq)
13.9\% (-0.2 p.p.)
\$138 m
\$449 m (+36\%)
\$281 m
\$2 772 m (-19\%)
1.87
\$1 351 m
\$274 m

REVENUE AND EBITDA


OPERATING CASH FLOW AND INVESTMENTS**


## PROFITABILITY

## Q3'13 EBITDA WAS \$379 MILLION

- Revenue declined by 4\%
- Growth in value added product sales partially offset weaker prices and lower pig iron sales volume
- Stable profitability at $13.9 \%$
- (-) Decline in steel prices outpacing that of raw materials narrowing price spreads
- (+) Sales structure improvement
- (+) Cost reduction program
- (+) RUB/US\$ rate down 4\% qoq

SEGMENT EBITDA CHANGES


EBITDA MARGIN


EBITDA: FACTOR ANALYSIS


## NBH EQUITY SALE IMPACT

## NBH DECONSOLIDATION

- Accounting by the equity method and exclusion from consolidated figures
- Impact on balance sheet starting from Q3'13
- Minor impact on shareholder capital (see slide 24)
- Financial debt reduction by $\$ 757$ m
- Impact on operating results starting from Q4'13
- Exclusion of sales and revenue
- Exclusion of operating results (EBITDA)
- $79.5 \%$ of net income of the entity will be recognized in PL

STEEL SALES (PROFORMA)


REVENUE (PROFORMA)


EBITDA (PROFORMA)


## CASH FLOW

## POSITIVE FREE CASH FLOW

- Release of working capital: \$125 m
- Control over investment project implementation
- Investments of \$281 m significantly lower the operating cash flow
- Investment reduction as key projects are implemented
- Cash from NBH shares sale $\$ 123$ m
- Net outflow from borrowings $\$ 199$ m
- Free Cash Flow (FCFF) in Q3 was $\$ 274$ m*

CASH FLOW BRIDGE IN Q3‘13


## DEBT POSITION

## FINANCIAL DEBT

- Net debt*
- Total debt
- Cash and equivalents
- Net debt/ 12M EBITDA*


## NLMK BELGIUM HOLDINGS LIABILITIES DECONSOLIDATION

CONSISTENET NET DEBT REDUCTION
INVESTMENT CREDIT RATING (MOODY'S, FITCH)

CHANGE IN DEBT POSITION


## MATURITY AND NET DEBT/EBITDA



NET DEBT CHANGE


[^5]**Cash and equivalents and ST deposits
*** In Q3, $\$ 252$ of debt for SIF shares was included into financial debt; previously it was included in accounts payable, as they are reassigned to the bank

## SETTLEMENT OF FINANCIAL LIABILITIES

SIGNIFICANT LIQUIDITY POSITION

## COMFORTABLE MATURITY SCHEDULE

- $\quad$ Short term debt $\$ 0.62$ bn, (-38\% qoq)
- Ruble bonds
- Credit lines
- ECA- financing
- Long term debt $\$ 3.51$ bn, (-7\% qoq)
- Eurobonds and ruble bonds
- Long term part of ECA


LIQUIDITY AND ST DEBT MATURITY*


TOTAL DEBT MATURITY SCHEDULE***


* ST maturity payments with interest accrued and debt maturity schedule
** Quarterly figures are derived by computational method on the basis of quarterly reports
*** Maturity payments do not include interest payments


## OUTLOOK

## STEEL PRODUCTION

- Steel output in Q4'13 will grow by $5 \%$ to 4.1 m t , driven by production growth at NLMK Kaluga
- In 2013 steel production will reach 15.5 m t (or $+4 \% \mathrm{y} / \mathrm{y})$


## FINANCIALS

- In Q4, we expect steel prices to soften due to the seasonal slowdown in demand and projected decline in steel raw material prices
- The company continues to work on offsetting the negative impact of market conditions by improving technical and business process efficiency


## SEGMENTS

## SEGMENT CONTRIBUTION - Q3 ‘13

## STEEL SEGMENT

- Decline in steel prices
- Product mix improvement
- Ongoing cost optimization

LONG PRODUCTS SEGMENT

- Seasonal sales growth (incl. contribution from NLMK-Kaluga)
- High capacity utilization


## MINING SEGMENT

- Lower iron ore prices
- Cost increase driven by electricity tariffs inflation


## FOREIGN ROLLED PRODUCTS SEGMENT

- NLMK USA operating results improvement
- Seasonal reduction in NLMK Europe performance

SEGMENT FINANCIAL INDICATORS CHANGE Q3/Q2


SEGMENT EBITDA


SEGMENT CONTRIBUTION TO Q3 EBITDA


## STEEL SEGMENT

## EXPORT SALES REDUCTION BY 7\% TO 2.21 M T

- Growth of domestic sales incl. finished products
- Export sales decrease
- Increase of intersegment slab supply


## DECLINE IN AVERAGE SELLING PRICES

## KEEPING PROFITABILITY

- Cost optimization programs
- SG\&A costs reduced by $6 \%$
- Average RUB/USD FX rate decreased by $4 \%$ qoq

REVENUE AND EBITDA


SALES AND REVENUE STRUCTURE

|  | 2,210,000 t | 2,364,000 t | \$1529 m | \$1685 m |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 100\% |  |  |  |  | Other revenue* |
|  | 0\% | 4\% | 8\%\% | 8\% | $\square$ Pig iron |
| 80\% | 34\% | 39\% | 24\% | 31\% | - Slab |
| 60\% | 28\% | 24\% | 23\% |  | - HRC |
|  |  |  |  | 19\% | $\square \mathrm{CRC}$ |
| 40\% | 19\% |  | 17\% | 14\% | ■ Galvanized |
| $20 \%$$0 \%$ |  | 15\% | 9\% | 8\% | - Pre-painted |
|  | 7\% | 7\% | 9\% | 8\% |  |
|  | 6\% $3{ }^{3}{ }^{3}$ | $\text { 5\% } 3 \%$ | 3\% | 4\% | - Dynamo |
|  | Sales Q3 | Sales Q2 | Revenue Q3 | Revenue Q2 | - Transformer |

COST OF SALES STRUCTURE IN Q3 `13


- Iron ore
$\square$ Coke and coking coal
-Scrap
$\square$ Ferroalloys
-Other raw materials
- Electricity
$\square$ Natural gas
-Other energy resources
$\square$ Personnel
$\square$ Other expenses incl change in inventory
$\square$ Depreciation


## LONG PRODUCTS SEGMENT

## SALES AND REVENUE GROWTH

- Sales increased by $21 \%$ to 570,000 t including sales from NLMK Kaluga (+86’000 t)
- Stable pricing environment supported by a seasonal improvement in demand
- Total segment revenue grew by $10 \%$ to $\$ 468$ m
- $24 \%$ of total revenue - scrap sales to Lipetsk site (Steel segment)


## SEGMENT'S PROFITABILITY GROWTH TO 8\% (+ 3 P.P.)

- Widening spreads between long products and scrap
- Production costs per tonne reduction due to sales growth

SALES AND REVENUE STRUCTURE


REVENUE AND EBITDA

$\square$ Revenue from intersegment sales $\square$ Revenue from third parties $\quad$ EBITDA

## MINING SEGMENT

## REVENUE DECLINE QOQ

- Stable sales -3.86 m t (flat, qoq)
- $76 \%$ to Lipetsk site
- Decline in average selling prices


## LOWER EBITDA MARGIN (-4 P.P. TO 61\%)

- Iron ore concentrate cash cost of $\$ 23 / \mathrm{t}$
- Electricity tariff inflation
- Scheduled repairs and maintnance


REVENUE AND EBITDA


COST OF SALES STRUCTURE IN Q3 `13


## FOREIGN ROLLED PRODUCTS SEGMENT

## SALES FLAT QOQ

- Demand growth for HRC and galvanized steel on the US market
- Seasonally weaker demand on the European market


## FINANCIAL PERFORMANCE IMPROVEMENT

- Positive impact of European asset restructuring programs partially offset the seasonal decline in demand
- NBH Q3 EBITDA loss was \$ 37 m

REVENUE AND EBITDA

$\rightarrow$ EBITDA margin (rhs)

NLMK USA SALES AND REVENUE


NLMK EUROPE SALES AND REVENUE


## APPENDICES

## IMPACT OF NBH STAKE SALE

30 SEPTEMBER 2013 - SALE OF 20.5\% STAKE IN NBH
JOINT CONTROL - DECONSOLIDATION OF ASSETS UNDER US GAAP

FINANCIAL RESULTS FROM NBH SALE

- Positive results of $\$ 19 \mathrm{~m}$ (see Gains / (losses) on investments caption of the income statement)

GOODWILL AND LT INVESTMENTS CHANGE


ASSETS CHANGE IN Q3


FINANCIAL DEBT CHANGE


* NBH balance at deconsolidation date
** Q3 changes including intercompany balances between NLMK Group and NBH


## FOREIGN ASSET PERFORMANCE

LIPETSK SITE SLAB SALES IN 2013


FOREIGN ASSET FINANCIALS


NBH STEEL SALES


NLMK USA AND NLMK DANSTEEL STEEL SALES


## NLMK KALUGA

## 2013 RESULTS

- The plant is operating in hot testing mode
- In Q4'13 maximum capacity utilization is expected
- $75 \%$ of Q3 sales in Moscow and Moscow region


## 2014 PRODUCTION PLAN

- 2014 production will be about 0.9 mt

LONG STEEL PRODUCTION/CONSUMPTION
BALANCE BY REGION IN 2012


## MOSCOW AND MOSCOW REGION - NEAREST AND KEY SALES MARKET



## CASH COST OF SLABS

CONSOLIDATED CASH COST OF SLABS (AT LIPETSK SITE)

| Cost item | Q3'13 | Q2'13 | $\Delta, \mathbf{\$ / t}$ |
| :--- | :---: | :---: | :---: |
| Coke and coking coal | $\$ 84$ | $\$ 91$ | $-\$ 7$ |
| Iron ore | $\$ 60$ | $\$ 64$ | $-\$ 4$ |
| Scrap | $\$ 29$ | $\$ 37$ | $-\$ 8$ |
| Other materials | $\$ 27$ | $\$ 31$ | $-\$ 4$ |
| Electricity | $\$ 23$ | $\$ 21$ | $+\$ 2$ |
| Natural gas | $\$ 21$ | $\$ 18$ | $+\$ 3$ |
| Personnel | $\$ 33$ | $\$ 33$ | 0 |
| Other expenses | $\$ 52$ | $\$ 53$ | $-\$ 1$ |
| Total | $\$ 329$ | $\$ 348$ | $-\$ 19$ |

CASH COST OF SLABS (AT LIPETSK SITE), 2012-2013

|  | Period |
| :---: | :---: |
| Q1 '12 | \$/t |
| Q2 '12 |  |
| Q3 '12 | $\$ 395$ |
| Q4 '12 | $\$ 411$ |
| Q1 '13 | $\$ 383$ |
| Q2'13 | $\$ 361$ |
| Q3 '13 | $\$ 364$ |

## SEGMENTAL INFORMATION

| $\begin{aligned} & \text { Q3 } 2013 \\ & \text { (million USD) } \end{aligned}$ | Steel | Foreign rolled products | Long products | Mining | All other | Totals | Intersegmental operations and balances | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customers | 1529 | 749 | 355 | 86 | 0 | 2720 |  | 2720 |
| Intersegment revenue | 472 | 1 | 114 | 226 |  | 813 | (813) |  |
| Gross profit / (loss) | 299 | (15) | 70 | 206 | (0) | 560 | (62) | 497 |
| Operating income/(loss) | 44 | (83) | 18 | 173 | (1) | 151 | (2) | 149 |
| as \% of net sales | 2\% | (11\%) | 4\% | 55\% |  |  |  | 5\% |
| Income / (loss), net of income tax | 258 | (84) | (4) | 144 | 0 | 313 | (175) | 138 |
| as \% of net sales | 13\% | (11\%) | (1\%) | 46\% |  |  |  | 5\% |
| Segment assets including goodwill ${ }^{1}$ | 13325 | 2039 | 2787 | 2272 | 52 | 20475 | (4 170) | 16305 |


| $\text { Q2 } 2013$ <br> (million USD) | Steel | Foreign rolled products | Long products | Mining | All other | Totals | Intersegmental operations and balances | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customers | 1685 | 730 | 314 | 100 | 0 | 2829 |  | 2829 |
| Intersegment revenue | 371 | 1 | 113 | 249 |  | 734 | (734) |  |
| Gross profit / (loss) | 352 | (44) | 43 | 242 | 0 | 592 | (40) | 552 |
| Operating income/(loss) | 81 | (110) | 2 | 209 | (0) | 182 | (2) | 180 |
| as \% of net sales | 4\% | (15\%) | 1\% | 60\% |  |  |  | 6\% |
| Income / (loss), net of income tax | 253 | (182) | (42) | 211 | 0 | 241 | (208) | 33 |
| as \% of net sales | 12\% | (25\%) | (10\%) | 60\% |  |  |  | 1\% |
| Segment assets including goodwill ${ }^{1}$ | 13419 | 3662 | 2721 | 2292 | 54 | 22148 | (4510) | 17638 |

## QUARTERLY DATA: <br> CONSOLIDATED STATEMENT OF INCOME

|  | Q3 2013 | Q2 2013 | Q3 2013/Q2 2013 |  | 9M 2013 | 9M 2012 | 9M 2013/9M 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (min USD) |  |  | +/- | \% |  |  | +/- | \% |
| Revenue | 2720 | 2829 | (110) | (4\%) | 8405 | 9354 | (949) | (10\%) |
| Production cost | (1993) | (2058) | 65 | (3\%) | (6175) | (6510) | 335 | (5\%) |
| Depreciation and amortization | (230) | (220) | (10) | 4\% | (656) | (569) | (87) | 15\% |
| Gross profit | 497 | 552 | (54) | (10\%) | 1573 | 2275 | (702) | (31\%) |
| General and administrative expenses | (108) | (112) | 4 | (4\%) | (339) | (335) | (4) | 1\% |
| Selling expenses | (212) | (227) | 15 | (7\%) | (696) | (871) | 174 | (20\%) |
| Taxes other than income tax | (28) | (33) | 4 | (13\%) | (97) | (127) | 30 | (23\%) |
| Operating income | 149 | 180 | (31) | (17\%) | 440 | 942 | (502) | (53\%) |
| Loss on disposals of property, plant and equipment | (11) | (4) | (7) | 174\% | (17) | (38) | 21 | (55\%) |
| Gains / (losses) on investments | 26 | (3) | 29 |  | 23 | (0) | 23 |  |
| Interest income | 10 | 12 | (2) | (15\%) | 32 | 18 | 14 | 74\% |
| Interest expense | (22) | (27) | 5 | (18\%) | (80) | (38) | (42) | 112\% |
| Foreign currency exchange gain / (loss), net | 52 | (5) | 57 |  | 21 | (11) | 31 |  |
| Other expense, net | (7) | (10) | 3 | (29\%) | (26) | (35) | 9 | (27\%) |
| Income before income tax | 197 | 143 | 55 | 38\% | 393 | 839 | (446) | (53\%) |
| Income tax expense | (59) | (110) | 51 | (46\%) | (186) | (223) | 37 | (17\%) |
| Equity in net earnings of associate | 0 | 0 | (0) | (5\%) | 0 | 0 | (0) | (34\%) |
| Net income | 138 | 33 | 105 | 319\% | 207 | 616 | (409) | (66\%) |
| Add: Net loss attributable to the non-controlling interest | (1) | 1 | (1) |  | 2 | 2 | 1 | 42\% |
| Net income attributable to NLMK stockholders | 138 | 34 | 104 | 309\% | 209 | 617 | (408) | (66\%) |
| EBITDA | 379 | 400 | (21) | (5\%) | 1096 | 1511 | (415) | (27\%) |

## CONSOLIDATED CASH FLOW STATEMENT

|  | Q3 2013 | 9M 2013 | 9M 2012 | 9M 2013/ | 012 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (mln. USD) |  |  |  | +/- | \% |
| Cash flow from operating activities |  |  |  |  |  |
| Net income | 138 | 207 | 616 | (409) | (66\%) |
| Adjustments to reconcile net income to net cash provided by operating |  |  |  |  |  |
| Depreciation and amortization | 230 | 656 | 569 | 87 | 15\% |
| Loss on disposals of property, plant and equipment | 11 | 17 | 38 | (21) | (55\%) |
| (Gains) / losses on investments, net | (26) | (23) | 0 | (23) |  |
| Interest income | (10) | (32) |  | (32) |  |
| Interest expense | 22 | 80 |  | 80 |  |
| Equity in net ernings of associates | (0) | (0) | (0) | 0 | (34\%) |
| Deferred income tax expense / (benefit) | 20 | 20 | (2) | 22 |  |
| Gains on derivatives | (16) | (7) | (7) | (0) | 2\% |
| Other | (45) | 17 | 8 | 8 |  |
| Changes in operating assets and liabilities |  |  |  |  |  |
| (Increase) / decrease in accounts receivable | (295) | (417) | 75 | (492) |  |
| Decrease in inventories | 51 | 152 | 128 | 24 | 19\% |
| Decrease in other current assets | 4 | 6 | 19 | (13) | (70\%) |
| Increase in accounts payable and other liabilities | 368 | 333 | 50 | 283 |  |
| Increase/(decrease) in current income tax payable | (3) | 21 | (2) | 23 |  |
| Cash provided from operating activities | 449 | 1030 | 1491 | (461) | (31\%) |
| Interest received | 7 | 28 |  |  |  |
| Interest paid | (24) | (71) |  |  |  |
| Net cash provided from operating activities* | 432 | 987 | 1491 |  |  |
| Cash flow from investing activities |  |  |  |  |  |
| Proceeds from sale of property, plant and equipment | 2 | 3 | 24 | (21) | (87\%) |
| Purchases and construction of property, plant and equipment | (281) | (658) | $(1157)$ | 500 | (43\%) |
| Proceeds from sale of investments, net | 11 | 19 | 0 | 19 |  |
| (Placement) / withdrawal of bank deposits, net | (381) | (403) | 227 | (630) |  |
| Prepayment for acquisition of interests in new subsidiaries |  |  | (157) |  |  |
| Disposal of investments | 46 | 46 |  |  |  |
| Acquisition of additional stake in existing subsidiary |  | (10) |  | (10) |  |
| Net cash used in investing activities | (604) | (1002) | (1063) | 61 | (6\%) |
| Cash flow from financing activities |  |  |  |  |  |
| Proceeds from borrowings and notes payable | 402 | 1664 | 1320 | 344 | 26\% |
| Repayments of borrowings and notes payable | (601) | (1666) | (551) | (1 115) | 202\% |
| Capital lease payments | (7) | (19) | (17) | (2) | 13\% |
| Dividends to shareholders | (3) | (113) | (116) | 2 | (2\%) |
| Net cash (used in) / provided by financing activities | (208) | (135) | 635 | (770) |  |
| Net (decrease) / increase in cash and cash equivalents | (381) | (150) | 1063 | (1213) |  |
| Effect of exchange rate changes on cash and cash equivalents | (25) | 34 | (58) | 92 |  |
| Cash and cash equivalents at the beginning of the period | 1241 | 951 | 797 | 154 | 19\% |
| Cash and cash equivalents at the end of the period | 835 | 835 | 1803 | (968) | (54\%) |

## CONSOLIDATED BALANCE SHEET

|  | $\begin{gathered} \text { as at } \\ 30.09 .2013 \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 30.06.2013 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 31.03.2013 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.12 .2012 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.09 .2012 \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 30.06.2012 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 31.03.2012 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (mln. USD) |  |  |  |  |  |  |  |
| ASSETS |  |  |  |  |  |  |  |
| Current assets | 4918 | 5537 | 5834 | 5469 | 6287 | 5230 | 5714 |
| Cash and cash equivalents | 835 | 1241 | 1220 | 951 | 1803 | 769 | 926 |
| Short-term investments | 516 | 121 | 271 | 107 | 11 | 10 | 11 |
| Accounts receivable and advances given, net | 1540 | 1497 | 1557 | 1491 | 1559 | 1642 | 1786 |
| Inventories, net | 1897 | 2530 | 2689 | 2827 | 2819 | 2733 | 2904 |
| Deferred income tax assets | 120 | 121 | 71 | 63 | 54 | 28 | 24 |
| Other current assets, net | 9 | 27 | 25 | 30 | 42 | 47 | 63 |
|  |  |  |  |  |  |  |  |
| Non-current assets | 11388 | 12101 | 12677 | 12988 | 12661 | 11873 | 12895 |
| Long-term investments, net | 552 | 17 | 20 | 19 | 13 | 9 | 9 |
| Property, plant and equipment, net | 10163 | 10981 | 11442 | 11753 | 11458 | 10716 | 11664 |
| Intangible assets | 121 | 129 | 136 | 142 | 146 | 148 | 159 |
| Goodwill | 468 | 753 | 776 | 786 | 778 | 752 | 802 |
| Other non-current assets | 32 | 31 | 36 | 38 | 25 | 17 | 17 |
| Deferred income tax assets | 50 | 189 | 266 | 250 | 240 | 230 | 244 |
|  |  |  |  |  |  |  |  |
| Total assets | 16305 | 17638 | 18510 | 18458 | 18949 | 17103 | 18609 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |  |
| Current liabilities | 1760 | 2647 | 2940 | 3302 | 4155 | 3579 | 3577 |
| Accounts payable and other liabilities | 1104 | 1609 | 1412 | 1462 | 1713 | 1582 | 1783 |
| Short-term borrowings | 616 | 994 | 1484 | 1816 | 2434 | 1971 | 1781 |
| Current income tax liability | 40 | 44 | 45 | 24 | 9 | 26 | 12 |
| Non-current liabilities | 4147 | 4695 | 4678 | 4065 | 3875 | 3329 | 3880 |
| Long-term borrowings | 3508 | 3792 | 3459 | 2816 | 2850 | 2373 | 2693 |
| Deferred income tax liability | 578 | 746 | 765 | 792 | 752 | 690 | 762 |
| Other long-term liabilities | 61 | 157 | 454 | 457 | 273 | 266 | 425 |
| Total liabilities | 5906 | 7342 | 7619 | 7367 | 8030 | 6908 | 7457 |
| Stockholders' equity |  |  |  |  |  |  |  |
| Common stock | 221 | 221 | 221 | 221 | 221 | 221 | 221 |
| Statutory reserve | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Additional paid-in capital | 257 | 257 | 257 | 306 | 306 | 306 | 306 |
| Other comprehensive income | (1772) | $(1736)$ | (1224) | (997) | (1 178) | $(1738)$ | (613) |
| Retained earnings | 11676 | 11538 | 11620 | 11582 | 11604 | 11437 | 11272 |
| NLMK stockholders' equity | 10392 | 10290 | 10885 | 11123 | 10964 | 10237 | 11196 |
| Non-controlling interest | 7 | 6 | 7 | (33) | (45) | (42) | (45) |
| Total stockholders' equity | 10399 | 10296 | 10892 | 11090 | 10919 | 10195 | 11151 |
| Total liabilities and stockholders' equity | 16305 | 17638 | 18510 | 18458 | 18949 | 17103 | 18609 |

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[^0]:    Source: Metal Bulletin

[^1]:    *     - average daily output growth

[^2]:    Source: global capacity utilization rate according to WSA

[^3]:    * Note: Revenue from other operations includes revenues from sales of iron ore, coke, scrap and others

[^4]:    * Gains from "quick improvements" program in hot-end operations at Novolipetsk and Altai-Koks. The program was announced in February 2013.

[^5]:    *W/o NBH debt, guaranteed by NLMK Group

